- 1) \_\_\_% of the U.S. Workforce is approaching retirement age, thus making recruitment and retention of talented employees a strategic business priority<sup>1</sup>
  - a) 20
  - b) 30
  - c) 40
  - d) 15
- New employees decide whether they feel at home or not in the first \_\_\_\_\_weeks with the company<sup>2</sup>
  - a) 3 weeks
  - b) 1 week
  - c) 6 weeks
  - d) 2 weeks
- \_\_\_% of staff turnover occurs in the first \_\_\_days of employment<sup>3</sup>
  - a) 56 in 30 days
  - b) 47 in 90 days
  - c) 18 in 60 days
  - d) 22 in 45 days
- 4)  $\underline{$ % of new employees leave a job after a disastrous first  $day^4$ 
  - a) 4
  - b) 2
  - c) 1
  - d) 6
- The cost of losing an employee in the first year of employment is estimated to be at least \_\_\_\_\_ times their annual salary<sup>5</sup>
  - a) 2
  - b) 4
  - c) 5
  - d) 3
- 6) <u>%</u> of training budgets are spent on orientation programs<sup>6</sup>
  - a) 7
  - b) 12
  - c) 15
  - d) 8

- 7) It takes a mid-senior manager an average of \_\_\_\_\_months to reach a break-even point – the point at which a new leader's contribution to the organization begins to surpass the company's cost of bringing the person on board<sup>7</sup>
  - a) 2.2
  - b) 6.2
  - c) 12.2
  - d) 3.2
- 8) Unengaged employees are more likely to leave a company than those that are engaged. They are also less productive. Only \_\_\_\_% of the worldwide workforce is fully engaged<sup>8</sup>
  - a) 20
  - b) 15
  - c) 14
  - d) 22
- 9) New employees who went through a structured orientation were \_\_\_\_\_% more likely to be with the company after three years than those that did not<sup>9</sup>
  - a) 43
  - b) 58
  - c) 32
  - d) 69
- 10) Employees who are carefully oriented to both the company and the job reached full productivity
  - \_\_\_\_months sooner than those that were not<sup>10</sup>
  - a) 2
  - b) 1
  - c) 3
  - d) 4
- 11) Onboarding Programs can improve employee performance by an average of \_\_\_\_\_%<sup>11</sup>
  - a) 12.2
  - b) 16.8
  - c) 11.3
  - d) 15.2

- 1 IOMA, April 2005
- 2 Leslie McKeown, "Retention: Orientation to Retention"
- 3 Recruitment Solutions
- 4 Reed Consulting, 2005
- 5 Recruitment Solutions
- 6 2000 ASTD Study
- 7 Harvard Business School, Professor Watkins
- 8 2005 Towers Perrin Study
- 9 Rebecca Ganzel, "Putting out the Welcome Mat"
- 10 Rebecca Ganzel, "Putting out the Welcome Mat"
- 11 Recruiting Roundtable, 2005

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## Building the Business Case for On-Boarding



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